

**Rating Rationale**

12 June 2026

**PNSC Infrastructure Pvt Ltd**

**Brickwork Ratings assigns the long-term issuer ratings for PNSC Infrastructure Pvt Ltd (PNSC or “the Company”).**

**Particulars**

Entity	Rating Type	Tenor	Present Rating #
PNSC Infrastructure Pvt. Ltd.	Issuer Rating	Long Term	<b>BWR BBB-/Stable Assignment</b>

# Please refer to the BWR website [www.brickworkratings.com/](http://www.brickworkratings.com/) for the definition of the ratings.

\*\*Details of Bank Loan facilities, consolidation, or instruments are provided in Annexure

**RATING ACTION / OUTLOOK**

Brickwork Ratings (BWR) assigns a rating of BWR BBB- with a stable outlook as an Issuer rating to PNSC Infrastructure Pvt Ltd. (hereinafter referred to as ‘PNSC’ or the ‘Company’).

The rating reflects improved operating performance in the past fiscal years and a healthy order book, providing revenue visibility in the medium term. The rating factors in the promoter's extensive experience in the line of civil construction for more than four decades. The rating also considers the company’s healthy financial risk profile owing to stable operating margins, low external debt and healthy debt coverage metrics as of 31 March 2026. Further, the rating remains constrained due to the working capital-intensive nature of the business and susceptibility to tender-based operations.

The Stable outlook reflects PNSC Infrastructure Pvt Ltd’s strong standalone credit profile, robust operating cash generation and low leverage. The outlook also factors in adequate liquidity and the company’s ability to service debt obligations comfortably from operating cash flows.

**KEY COVENANTS OF THE FACILITY RATED:** The sanction terms governing the banking facilities include standard financial and non-financial covenants, which are customary for facilities of this nature

## KEY RATING DRIVERS

### **Credit Strengths:-**

- **Experienced Promoter & Established Market standing** - PNSC Infrastructure Private Limited benefits significantly from the extensive experience of its promoter, Shri Purna Nand Sharma, who has over four decades of experience in the civil engineering and building construction domain, originally established in 1982. This has given them an understanding of market dynamics and enabled them to establish relationships with suppliers and customers, which will continue to support the business. Under this experienced leadership, the company has secured prestigious Class-I (AAA) contractor registrations with elite public agencies such as the CPWD, PWD, and MCD Delhi.
- **Robust scalability and a healthy order book supporting revenue visibility** - The company reported an operating revenue of Rs. 302.01 Crs in (prov) FY26 ~ an improvement of 50%. (FY25: Rs. 201.4 Crs). As of 19/05/2026, the company has a healthy unexecuted order book of around Rs. 1070 Cr to be executed in 2-3 years, along with bids under process of approximately Rs. 500 crores. The company has government projects such as the construction of a zoological park at Thrissur, an academic complex for IIT Madras, 100 Bedded ESIC Hospital building in Haryana. The current pipeline, including L1 positions, provides adequate medium-term revenue visibility, subject to timely execution and order conversion.
- **Comfortable Financial Risk Profile** - The company's financial risk profile is moderate, supported by improving net worth, low gearing, and a comfortable debt protection metric. Tangible net worth is Rs. 49.47 crore in (prov) FY2026 (FY25: Rs. 38.15 crore) due to accretion to reserves, while gearing remained stable below 1.50x in the past two fiscals. The promoters provide financial support by infusing non-interest-bearing unsecured loans, considering the same as quasi-equity; the adjusted gearing is 0.67x in (prov) FY26 (FY25: 0.7x). TOL/TNW stood at 1.91x in (prov) FY26 (FY25: 2.15x). The ISCR remains strong at 4.39x (3.74 in FY25). Further, the company has unutilized Bank guarantees of about Rs. 15 crores, which provide a cushion to bid for new orders. BWR believes the financial risk profile will remain modest in the absence of any debt -funded capex plans in the medium term.

### **Credit Risks:-**

- **Geographical and Counterparty Concentration strains** - Despite widely spread projects across several states, a significant portion of PNSC's historical revenue remains concentrated within the Delhi-NCR cluster. This exposure renders its execution velocity sensitive to localised administrative shifts, regional political dynamics, and budgetary allocations. This vulnerability was highlighted in FY24, when funding constraints within the Delhi Government contributed to a 4.12% contraction in total operating revenue, decreasing to Rs. 198.09 crores.
- **Intensive Working Capital Management** - Retention money generally constitutes 2.5% of the project value, which is realised once the Defects Liability Period (DLP) is over. DLP generally remains between 24 and 36 months. Additionally, the entity experiences cash strain from the heavy requirement of bank guarantees to unlock mobilisation advances. This setup drives the company's

continuous need to expand non-fund banking limits and manage short-term working capital demand facilities, making project velocity dependent on available banking lines.

- **Risks associated with tender-based business** - The Company receives all its work orders from central/state government companies, constituting 100% of its order book position. All these are tender-based, and the revenues are dependent on the company's ability to bid successfully for these tenders and complete the works within the envisaged timeline and cost. Profitability margins come under pressure because of the competitive nature of the industry. However, the promoters' long-standing industry experience of more than four decades and the operating efficiency of the company mitigate this risk to a great extent.

### **ANALYTICAL APPROACH - Standalone**

For arriving at the assigned ratings, BWR has applied its established rating methodologies, as detailed in the applicable Rating Criteria. (Hyperlinks to the detailed criteria are provided at the end of this rationale.)

### **RATING SENSITIVITIES**

- **Positive:** Sustained improvement in the scale of operations and the operating margin maintained at over 10%, leading to higher-than-expected cash accrual.
- **Negative:** Any significant decline in the scale of operations/margins or gearing, exceeding 2.5x, and deterioration in the liquidity position could lead to a negative rating action.

### **LIQUIDITY INDICATORS - Adequate**

The cash credit utilisation is around 58%, and non-fund-based is around 90% for the past fourteen months ended 14th May 2026. Cash accruals are expected to remain between Rs 11 and 17 crores, which are sufficient against the term debt obligation of Rs 3-4 crore over the medium term. In addition, it will act as a cushion to the liquidity of the company. The cash and bank outstanding is Rs. 0.68 Crs as on 31st March 2026. The current ratio remains healthy between 1.4 and 1.9 times. The promoters extended support in the form of interest-free unsecured loans up to Rs. 16.38 Crs in FY25 (prov FY26: Rs. 21.07 Crs) to meet their working capital requirements. Low gearing and moderate net worth support its financial flexibility and provide a financial cushion in case of any adverse conditions or downturn in the business.

### **ABOUT THE ENTITY**

Macro Economic Indicator	Sector	Industry	Basic Industry
Industrials	Construction	Construction	Civil Construction

PNSC Infrastructure Private Limited (formerly known as M/s Purna Nand) was founded as a proprietorship firm in 1982 by Shri Purna Nand Sharma. In 2016, the business transitioned into a private limited corporate structure under its current name. Headquartered in Delhi, the company is now a second-generation enterprise managed by his sons, Mr Vaibhav Sharma and Mr Gaurav Sharma. PNSC Infrastructure has over 45 years of proud operational experience in the building construction industry, executing infrastructure and civil engineering contracts across many states of India. The company primarily takes up government infrastructure works, directly executing major construction projects for the Central PWD, PWD, and Municipal Corporation of Delhi (MCD).

## ESG Profile

The company demonstrates an adequate ESG profile based on its environmental, social, and governance practices.

**Environmental** - The environmental risk footprint for an EPC civil contractor is structurally high due to reliance on energy-intensive processes, but PNSC Infrastructure manages these aspects through strict regulatory adherence. The company works within a heavily monitored ecological framework, as evidenced by the fact that 6 of its legacy contracts faced prolonged execution lags due to pending tree-felling permissions and department-level environmental clearances. Rather than bypassing these barriers, the firm maintains full compliance with public regulatory cycles to ensure its site emissions remain within regional guidelines. Furthermore, PNSC utilises an asset-heavy approach, maintaining complete captive ownership of its machinery fleet, transit mixers, and Poclain excavators, allowing management to enforce routine preventive maintenance and emission checks. Water consumption and waste are similarly managed via industrialised Ready-Mix Concrete (RMC) batching plants; precision centralised manufacturing controls raw water consumption, limits industrial runoffs, and systematically reduces material and chemical waste compared to unorganised on-site manual concrete mixing.

**Social** - PNSC Infrastructure manages a massive active workforce of approximately 2,000 personnel, providing widespread employment and livelihood opportunities across multiple states, including Delhi-NCR, Haryana, Chandigarh, and Kerala. The workforce mix leans heavily towards male personnel for structural site engineering and heavy machinery labour operations, which is typical for heavy civil construction, and is supported by specialised technical and administrative design teams at the corporate head office. The company integrates comprehensive safety engineering parameters into its field protocols, providing regular safety training initiatives, strict personal protective equipment (PPE) mandates, and specialised supervisory oversight to maintain a strong safety performance record and minimise on-site incidents. Beyond internal human capital, the company's core commercial output provides direct, positive social outcomes for local communities by delivering critical public utility assets, such as the 362-bed Trauma Centre at Sanjay Gandhi Memorial Hospital, multi-story public school blocks in Sarita Vihar, Delhi, and major student hostel developments at IIT New Delhi.

**Governance** - Corporate governance at PNSC Infrastructure is anchored by stable family ownership that has evolved systematically from a 1982 proprietorship into a private limited structure since 2016. Financial accountability is reinforced by a robust multi-banking relationship distributed across top-tier lenders, keeping actual borrowing behaviours and short-term debt rollovers safely within sanctioned caps. Furthermore, governance integrity is backed by an excellent history of statutory compliance, with financial reporting and management disclosures reflecting zero material contingent liabilities and an absence of outstanding active legal or tax disputes. This strong compliance setup is heavily insulated from sudden financial shock by the promoters' willingness to absorb short-term working capital bottlenecks through non-interest-bearing promoter unsecured loans.

**KEY FINANCIAL INDICATORS (Standalone)**

Key Parameters	Units	FY24	FY25	FY26
<b>Result Type</b>		<b>Audited</b>	<b>Audited</b>	<b>Provisional</b>
Operating Income	Rs. Crs.	198.09	201.4	302.01
EBITDA	Rs. Crs.	11.04	16.96	21.6
PAT	Rs. Crs.	7.17	7.48	11.32
Adjusted Tangible Net Worth	Rs. Crs.	36.35	50.72	64.45
Adjusted Total Debt / Adjusted Tangible Net Worth	Times	0.98	0.7	0.67
Current Ratio	Times	1.33	1.5	1.83

**NON-COOPERATION WITH PREVIOUS RATING AGENCY, IF ANY:** Not Applicable.

**Any Other Information** - Not Applicable.

**RATING HISTORY FOR THE PREVIOUS THREE YEARS (Including Withdrawn / Suspended Ratings):**

Facilities/ Instruments	Current Rating (2026)			Rating History		
	Tenure	Amount (₹Crs.)	Rating	2025	2024	2023
Issuer Rating	Long Term	0.00	BWR BBB-/Stable Assignment	Nil	Nil	Nil

**Hyperlink/Reference to Applicable Criteria**

- [General Criteria](#)
- [Approach to Financial Ratios](#)
- [Engineering Procurement and Construction \(EPC\) Companies](#)

For any other criteria, obtain hyperlinks from the website

Analytical Contacts	
<b>Muskan Jain</b> Rating Analyst - Ratings <a href="mailto:Muskan.j@brickworkratings.com">Muskan.j@brickworkratings.com</a>	<b>Niraj Rathi</b> Senior Director-Ratings <a href="mailto:Niraj.r@brickworkratings.com">Niraj.r@brickworkratings.com</a>
	<a href="mailto:media@brickworkratings.com">media@brickworkratings.com</a>

**PNSC Infrastructure Pvt Ltd**

**Note:**

1. Issuer Rating is an opinion on the general creditworthiness of the rated entity and is not specific to any debt instrument. It cannot be used by the entity for raising funds through debt instruments, unless an instrument-specific rating is also obtained. Issuer Rating is different from an instrument rating, which evaluates credit risk associated with a specific borrowing programme/debt security.
2. Issuer rating is not a recommendation to buy, sell or hold securities and does not comment on market price or suitability for a particular investor.
3. Issuer rating does not assure repayment of debt / financial obligations. It is an opinion based on information available and does not guarantee performance.
4. The rating is based on information provided by the issuer and other sources believed to be reliable. However, CRA does not guarantee the completeness or accuracy of such information.
5. The Issuer Ratings are subject to surveillance and may be revised, suspended, or withdrawn at any time, based on changes in circumstances or information.

**ANNEXURE-I**

**Details of Bank Facilities rated by BWR - NA**

(Rs. in Crore)

Name of the Bank/Lender	Type of Facilities	Long term	Short term	Total	Complexity of the Instrument

**ANNEXURE-II**

**Instrument Details**

Instrument	Issue Date	Amount Rs. Crs.	Coupon Rate	Maturity Date	ISIN Particulars	Complexity of the instrument
Nil	Nil	Nil	Nil	Nil	Nil	Nil

For more information, visit [www.brickworkratings.com/download/ComplexityLevels.pdf](http://www.brickworkratings.com/download/ComplexityLevels.pdf)

**ANNEXURE-II**

**List of entities consolidated**

Name of Entity	% Ownership	Extent of consolidation	Rationale for consolidation
Nil	Nil	Nil	Nil

**List of instruments and regulators**

As required by SEBI CRA Circular dated Feb 10, 2026, a list of activities or instruments falling under the purview of various FSRs, along with the names of respective FSRs, is being disclosed below:

<b>Instrument/Activity</b>	<b>Regulator</b>
Listed/Proposed to be listed bonds/debentures/preference share (all securities)	SEBI
Unlisted/Proposed to be unlisted Bonds/Debentures/ Preference share (all securities)	MCA
Listed PTCs / Securitisation Notes (originated by entities regulated by RBI) <sup>1</sup>	SEBI
Listed PTCs / Securitisation Notes (originated by entities not regulated by RBI) <sup>1</sup>	SEBI
Unlisted PTCs / Securitisation Notes (originated by entities regulated by RBI) <sup>1</sup>	RBI
Listed Commercial Paper and NCDs with original maturity less than 1 year	RBI
Unlisted Commercial Paper and NCDs with original maturity less than 1 year	RBI
Loan Facilities (Fund/Non-Fund Based) from Bank/NBFCs/NHB/Fis <sup>2</sup>	RBI
External Commercial Borrowings and other similar borrowings	RBI
Certificates of Deposit	RBI
Fixed Deposits raised by NBFC's, Banks, HFCs, Fis	RBI
Fixed Deposits raised by corporates other than NBFCs, Banks, HFCs, Fis	MCA
Inter Corporate Deposits/Loans extended by Corporates	MCA
Borrowing programme <sup>3</sup>	-
Issuer Ratings <sup>4</sup>	-
Credit Ratings for Capital Protection Oriented Schemes (by Mutual Funds and AIFs)	SEBI
Credit quality ratings (CQRs) for Mutual Fund Schemes and Schemes of AIFs	SEBI
Listed Security Receipts	SEBI
Unlisted Security Receipts	RBI
Independent Credit Evaluation (ICE)	RBI
Expected Loss Ratings (for Loan Facilities (Fund/Non-Fund Based) from Bank/NBFCs/NHB/Fis)	RBI
Expected Loss Ratings (Listed/Proposed to be listed bonds/debentures/preference share (all securities))	SEBI
Expected Loss Ratings (Unlisted/Proposed to be unlisted Bonds/Debentures/Preference share (all securities))	MCA
Unlisted PTCs / Securitisation Notes (originated by entities not regulated by RBI) <sup>1</sup>	Investor-side Regulator such as IRDAI, PFRDA <sup>5</sup>
Monitoring Agency	SEBI
Research activities, incidental to rating, such as research for Economy, Industries and Companies <sup>6</sup>	NA

- Includes securitisation transactions involving assignee payout, acquirer's payout.
- Includes bank facilities such as liquidity facility, second loss facility that are part of securitisation transactions.
- The rated instrument may involve the issuance of different instruments, such as debt securities (listed or otherwise), bank loans, commercial paper (listed or otherwise), etc. The regulator of the instrument may accordingly be SEBI, RBI or MCA and can only be determined upon issuance. In PRs subsequent to issuance(s), BWR shall separately capture the rated quantum details along with the names of respective regulators.
- There is no instrument being rated, and hence, the Regulator of the Instrument is not applicable.
- These ratings were assigned during the regulatory regime prior to the introduction of SEBI CRA Circular dated Feb 10, 2026, and accordingly, investor side regulators have been included.
- Permitted by SEBI vide SEBI Master Circular for CRAs

Grievance Management: For any grievances relating to rating of instruments regulated by SEBI, please contact [sebigrievance@brickworkratings.com](mailto:sebigrievance@brickworkratings.com). Kindly note that for activities or instruments falling under the purview of FSRs other than SEBI, the grievance/dispute redressal mechanisms and investor protection mechanisms provided by SEBI shall not be available

For any grievances relating to rating of instruments regulated by other FSR (Financial Sector Regulators), please contact [grievance@brickworkratings.com](mailto:grievance@brickworkratings.com)

#### **About Brickwork Ratings**

Brickwork Ratings (BWR), a Securities and Exchange Board of India [SEBI] registered Credit Rating Agency and accredited by Reserve Bank of India [RBI]. BWR is the 5th agency to get a credit rating registration in India in 2009 and its corporate office in Bengaluru. It has a country-wide presence with representatives in 150+ locations. Canara Bank is Brickwork's strategic partner and promoter.

Brickwork offers credit ratings of Bank Loan, Non-convertible/convertible / partially convertible debentures and other capital market instruments and bonds, Commercial Paper, perpetual bonds, asset-backed and mortgage-backed securities, partial guarantees and other structured / credit enhanced debt instruments, Security Receipts, Securitisation Products, Municipal Bonds, etc. BWR has also rated NGOs, Educational Institutions, Hospitals, Urban Local Bodies and Municipal Corporations.

#### **Disclaimer**

**Nature of Ratings & Information:** BWR ratings are opinions on the relative ability of an entity/instrument to meet its financial obligations and are based on information obtained from issuers and other sources believed to be reliable. BWR does not conduct audits, due diligence, or independent verification of such information and does not guarantee its accuracy, adequacy, or completeness. Ratings are current only as of the date of publication and may be revised based on new or unavailable information.

**No Advice or Recommendation:** Ratings, reports, and related communications are not investment advice and do not constitute recommendations to buy, sell, or hold securities, or to sanction, renew, or disburse credit facilities. They do not represent offers or solicitations for any transaction. Users must rely on their own independent judgment and professional advice. Access to or use of these materials does not create any client relationship with BWR.

**Liability, Usage & Regulatory Framework:** This content is published for the purpose of dissemination of information as required under applicable laws and regulations. BWR holds exclusive copyright over the content. It may be used with appropriate credit to BWR, provided that the content is not altered or modified in any way that could change its meaning or intent. BWR retains the exclusive right to distribute or share its rating rationales, directly or indirectly, through any print, digital, or electronic media. All reports are provided on an "as is" basis without warranties of any kind, express or implied, including but not limited to merchantability, fitness for a particular purpose, or non-infringement. BWR and its affiliates shall not be liable for any direct, indirect, incidental, or consequential losses or damages arising from the use of these reports. Ratings are subject to continuous surveillance and may be revised, suspended, or withdrawn at any time without notice. These reports are intended for use within India only. BWR operates under SEBI Regulations and Code of Conduct.

For more information on policies and ratings, please visit our website [www.brickworkratings.com](http://www.brickworkratings.com)